

the amount of money paid when their services were of little value to the club should be taken into consideration in the salary they receive when they become of real value. The making of a great ball club and its consequential financial condition is due almost entirely to the playing

management. Two men preeminent as managers in baseball are John McGraw, of the New York Nationals, and Connie Mack, of the Philadelphia Americans, yet probably there are no two men in all baseball that are more unlike in personal characteristics. McGraw has won championship after championship, with a team whose individual ability was hardly above a second division team. Aggressive and domineering, ruling his men with a iron hand, he instills into them frenzied enthusiasm to win. What McGraw cannot teach a man in baseball is not worth knowing, and he has infused into them the indomitable spirit of fighting to the last moment that has brought so many a pennant to New York.

Connie Mack is a man of lovable personality and great quiet force. His ability in the selection of young players is remarkable. He seems to possess an intuitive knowledge of their real ability and his judgment in selecting them has seldom erred. He has inspired his men with so much respect and affection for him that they play ball with a do or die spirit, more to gain his commendation than for anything else.

The lack of a proper manager has undoubtedly been the cause for the poor showing made by the Reds for so many years. Since the days when Comiskey left the club there has not been a manager with sufficient ability to make a winning team of the Reds. There have been managers who knew baseball in the highest degree, but who were sadly lacking in tact and diplomacy in handling their men. "Buck" Ewing succeeded Comiskey; a magnificent ball player but who had absolutely no control over his men and who left a heritage of lack of harmony, jealousy and factional interests to those who succeeded him,—Kelley, Griffith, O'Day and Tinker. Not one of these men had the ability to cure this defect, to weld the factional interests



J. C. Benton

Leon Ames

Earl Yingling

Dave Davenport

Star Pitchers of the Reds

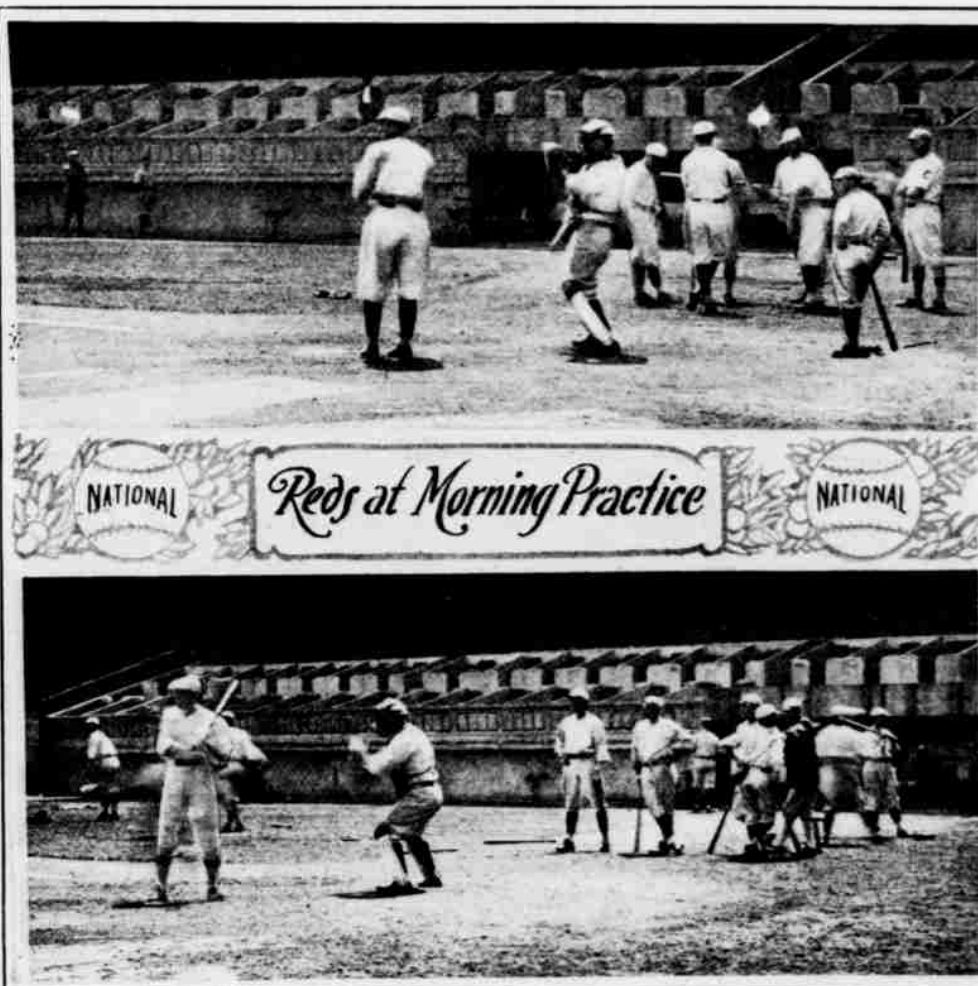
business training has taught them that the real successful business policy is to give those in charge of their interests a free hand and hold them responsible for results. The present owner-

ship of the Cincinnati club has never spared expense in endeavoring to give Cincinnati good baseball and a winning team. They realize fully that an expenditure of even a hundred thousand dollars for the purchase of high-class players would be a splendid financial investment if it would gain for them a winning team. They have given the Cincinnati public the finest grandstand in the country and one of the finest and largest parks. The grandstand was finished in May, 1912, and cost the Cincinnati ownership nearly a half million dollars. The grandstand proper seats about twelve thousand people, while the other stands and bleachers seat some ten thousand more, making a total seating capacity of about twenty-two thousand. When this stand was dedicated in May, 1912, there were twenty-eight thousand people in attendance.

The Reds' New Manager.

Notwithstanding the expensive failures that the playing managers of the past have been to the Cincinnati Ball Club the club management has never hesitated to make any financial sacrifice to secure a high-class manager. They weighed most carefully the qualifications of every available man for this position and finally decided on Charles L. Herzog. He is a ball player of high standing with several years training under McGraw, and

a man of irreproachable private character. He is clean, straightforward and manly and already has infused into his men, who have learned to admire him and respect him, a winning spirit. His every thought is now bent on the success of his



The Leading Catchers of the Reds



M. A. Gonzales

Alf. Von Kolnitz

Thos. A. Clarke